



Identifying service quality dimensions as antecedent to passenger satisfaction and behavioral intentions in air transport industry.

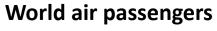
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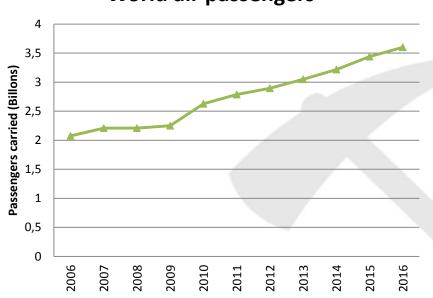
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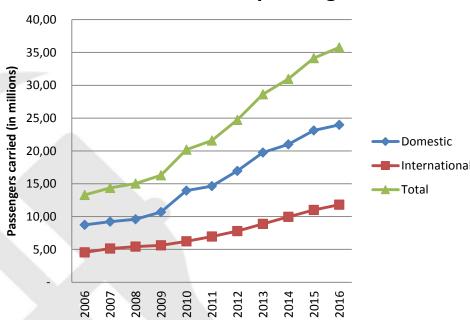








Colombia's air passengers



Competition between airlines has become more intense and service quality of airlines is receiving more attention than ever before.

Customer satisfaction is one of the most important components of the air transportation industry and it is considered to be the core competitive advantage for an airline's profitability. (Park, 2005)





Researchers suggest that service quality is an antecedent of customer satisfaction. (Parasuraman, Zeithaml and Berry, 1985 and Parasuraman, Zeithaml and Berry, 1988)



(Suki, 2014) and (Gures, Arslan and Yucel Tun, 2014)

The customer satisfaction in air transportation has been defined as an essential element of relationship between airlines and their market (Brown and Lam, 2008)









Airline service quality. (Johns and Tyas, 1996; Culiberg and Rojsek, 2010, Wu and Ko, 2013 and Elkhani, Soltani and Jamshidi, 2014)

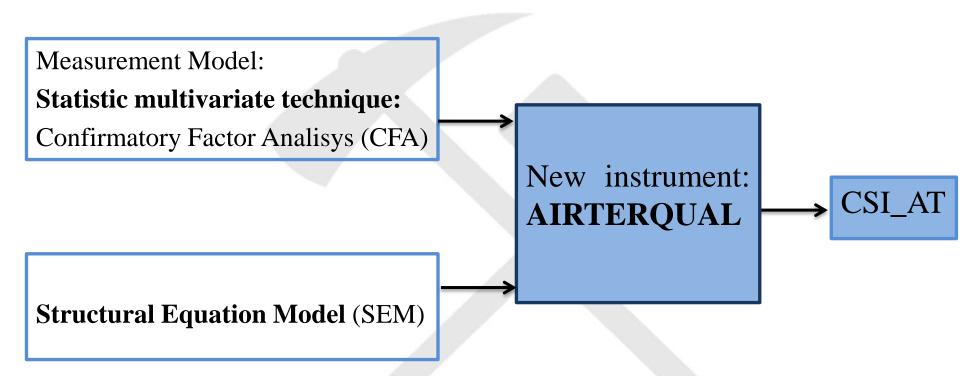


Airport service quality (Correia, Wirasinghe and de Barros, 2008)(Jeon and Kim, 2012) (Bogicevic et al., 2013)

Researchers have tried to assess overall service quality by introducing a new service quality dimension related with departure terminal tangible. (Park, 2010); (Mahmud, Jusoff and Hadijah, 2013) and (Al Nasser and Hussain, 2014)





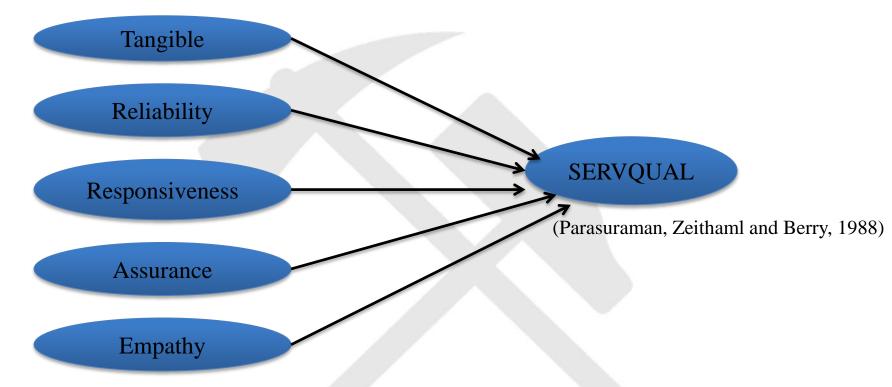


Literature review





Parasuraman, Zeithaml and Berry (1985) suggested that quality can be measured as the gap between the customers' expectation and their service perceptions.



- It compares customers' expectations with customers' perceptions of the services received (Cronin and Taylor, 1992; Buttle, 1996; Robledo, 2001).
- The universality of scale and its dimensions should be assessed in relation to a specific industry. (Johns and Tyas, 1996; Culiberg and Rojsek, 2010 and Wu and Ko, 2013)

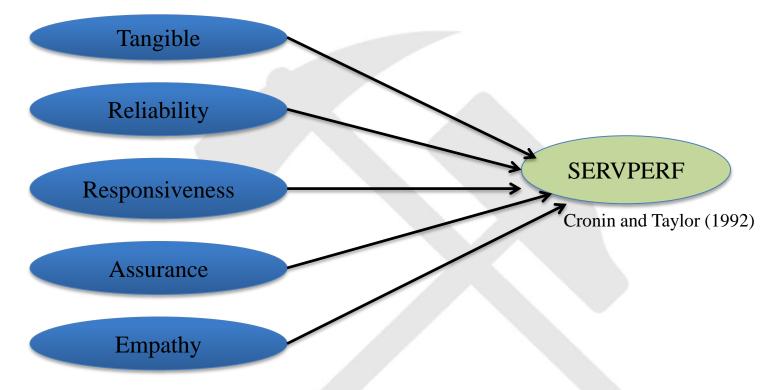
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SERVPERF scale assesses service quality through customers' perceptions of service provider's performance.



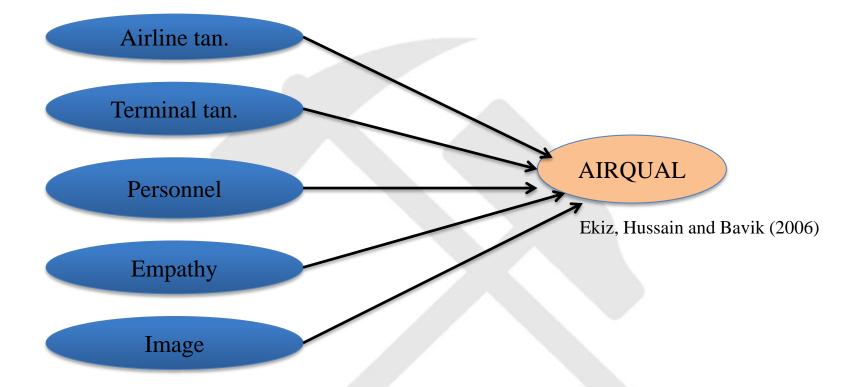
Service quality-Airline industry (Cunningham, Young and Lee, 2004; Abdullah et al., 2012 and Leong et al., 2015).







AIRQUAL was developed to measure the service quality perceptions of airline customers



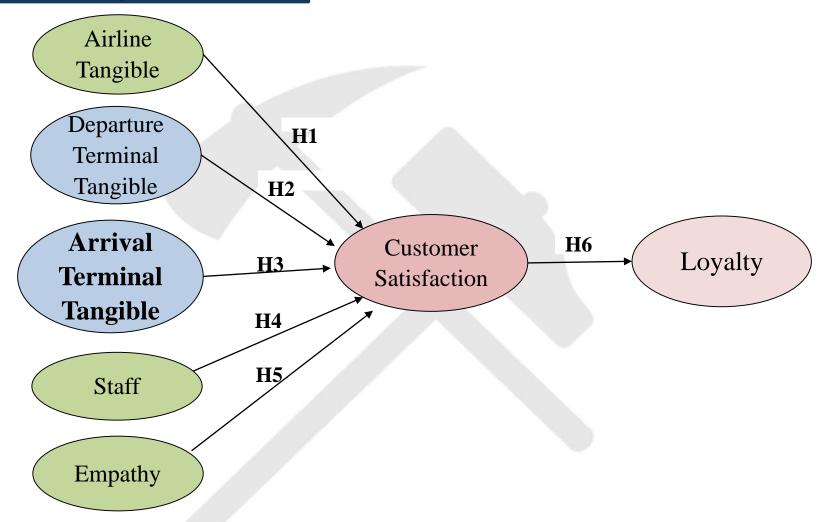
Air transportation market. (Nadiri et al., 2008; N. M. Suki, 2014; Ali, Lal Dey and Filieri, 2015; Mohamed and Rani, 2016).





Hypothetical model

AIRTERQUAL Scale







H1: Perceived quality related to <u>airline tangible</u> will have a significant positive effect on customer satisfaction

Parasuraman, Zeithaml and Berry (1988) linked tangible dimension with the appearance of physical assets, equipment, and communication materials.

In airline industry, Khuong and Uyen (2014) associated tangibles factor with in-flight facilities and appearance of staff and cabin crew.

Kim and Lee (2011) and Leong et al. (2015) found that perceived quality related to airline tangible can play a fundamental role in forming customers' satisfaction.



H2: Perceived quality related to <u>departure</u> terminal will have a significant positive effect on customer satisfaction

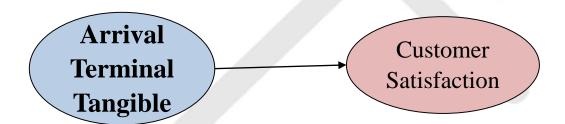
As a result of increasing traffic and changes in air transport market, airport managers are interested in measuring, analyzing and extracting relevant information regarding passengers' perception on airport service quality (Bezerra and Gomes, 2015)

Nadiri et al. (2008); Al-Refaie et al. (2014) and Ali, Lal Dey and Filieri (2015) found that terminal tangible features influence customer satisfaction.



H3: Perceived quality related to <u>arrival</u> terminal will have a significant positive effect on customer satisfaction

First contact point for passengers when they arrive at their destination. Passengers use different facilities and services that give them the last service quality perception in their trip. (Yeh and Kuo, 2003)







H4: Perceived quality related to <u>staff</u> will have a significant positive effect on customer satisfaction

Customers' perceptions of the employees' performance can play a critical role in customers' assessment of service quality (Aburoub, Hersh and Aladwan, 2011).

Staff dimension

Ability and willingness to help.

-----> Attention

------ Create consumer confidence

(Babbar, 2008)

•





H5: Perceived empathy will have a significant positive effect on customer satisfaction

Empathy is related to how a company cares and provides individualized attention to their customers in order to make the customers feel valued and special (Norazah, 2013)

Nadiri et al. (2008); N. M. Suki (2014) and Ali, Lal Dey and Filieri (2015) found that empathy has a significant relationship with customer satisfaction.





H6: Customer <u>satisfaction</u> will have a significant positive effect on brand <u>loyalty.</u>

Satisfaction — Loyalty — Repurchase intensions Word-of-mouth (WOM) (Cronin and Taylor, 1992)

AIR TRANSPORTATION MARKET

Nadiri et al., 2008 Domestic Flights – Cyprus Turkish Airlines Kim and Lee, 2011 Domestic Flights – Korean Airline Market Suki, 2014 International Flights – Malaysia airlines Gures et al., 2014 Dom. and int. Flights – Turkish airline Ind. Hussain, et al., 2014 International Flights – UAE – airline Ind. Leong et al., 2015). Dom. and int. Flights – Turkish airline Ind







- Sample size was 330
- The survey was based on actual performance and it was composed of five sections as follows
- 1. Demographic information: gender, age, occupation and monthly income

2. latest trip: airline, airfare, average travel time, trip purpose, suitcases taken, departure airport, flight destination, layovers, flight date and FFP membership.

Data





- **3. Service quality**: 6 items for airline tangibles, 14 items for departure terminal tangibles, 14 items for arrival terminal tangibles, 8 items for staff and 4 items for empathy
- **4. Satisfaction**: 8 items .
- **5. Loyalty**: 4 items of loyalty (repurchase intention and word-of-mouth communication)

The items were measured on a seven-point scale ranging from 1 (extremely disagree) to 7 (extremely agree).







Airline Tangible dimension

Items	Statements						
AIR1	Aircraft cleanliness						
AIR2	Aircraft modern looking						
AIR3	Quality of catering served in the plane						
AIR4	Cleanliness of the plane toilets						
AIR5	Cleanliness of the plane seats						
AIR6	Comfort of plane seats						
AIR7	Quality of air conditioning in the plane						







Staff dime	Staff dimension								
Items	Statements								
PER1	Employees' general attitude								
PER2	Whether airline staff give exact answers to my questions								
PER3	Employees' experience and education level are adequate								
PER4	Employees have the knowledge to answer your questions								
PER5	Empathy of the airline staff								
PER6	Awareness of airline staff of their duties								
PER7	Error-free reservation and ticketing transactions								
PER8	Whether staff show personnel care equally to everyone								







Empathy	Empathy dimension									
Items	Statements									
EMP1	Airlines office locations									
EMP2	Transportation between city and airport									
EMP3	Compensation schemes in case of loss or hazard									
EMP4	Care paid to passengers' luggage									
EMP5	Availability of health personnel during the flights									
EMP6	Number of flights to satisfied passengers' demand									
EMP7	Airline has a useful frequent flyer program									







Departure Terminal Tangible dimension

Items	Statements					
DT1	Cleanliness of the departure airport toilets					
DT2	Number of shops in departure airport					
DT3	Parking space availability in departure airport					
DT4	Size of the departure airport					
DT5	Effective conditioned areas for smokers in departure airport					
DT6	Good Signage of departure airport					
DT7	Availability of trolleys in departure airport					
DT8	Reliability of security control system in departure airport					
DT9	Employees' uniform are visually appealing in departure airport					
DT10	Comfort of waiting hall of the departure airport					
DT11	Availability of wide range of newspaper selection in airport					
DT12	Departure airport cleanliness					
DT13	Departure airport modern looking					
DT14	Quality of air conditioning in the departure airport					







Arrival Te	Arrival Terminal Tangible dimension							
Items	Statements							
AT1	Cleanliness of the arrival airport toilets							
AT2	Number of shops in arrival airport							
AT3	Availability of different transportation modes at the airport exit							
AT4	Size of the arrival airport							
AT5	Effective conditioned areas for smokers in arrival airport							
AT6	AT6 Good Signage of arrival airport							
AT7	AT7 Availability of trolleys in arrival airport							
AT8	Reliability of security control system in arrival airport							
AT9	Employees' uniform are visually appealing in arrival airport							
AT10	Comfort of baggage claim area							
AT11	Availability of wide range of newspaper selection in arrival airport							
AT12	AT12 Arrival airport is clean							
AT13	Arrival airport is modern looking							
AT14	Quality of air conditioning in the arrival airport							







Satisfaction indicators

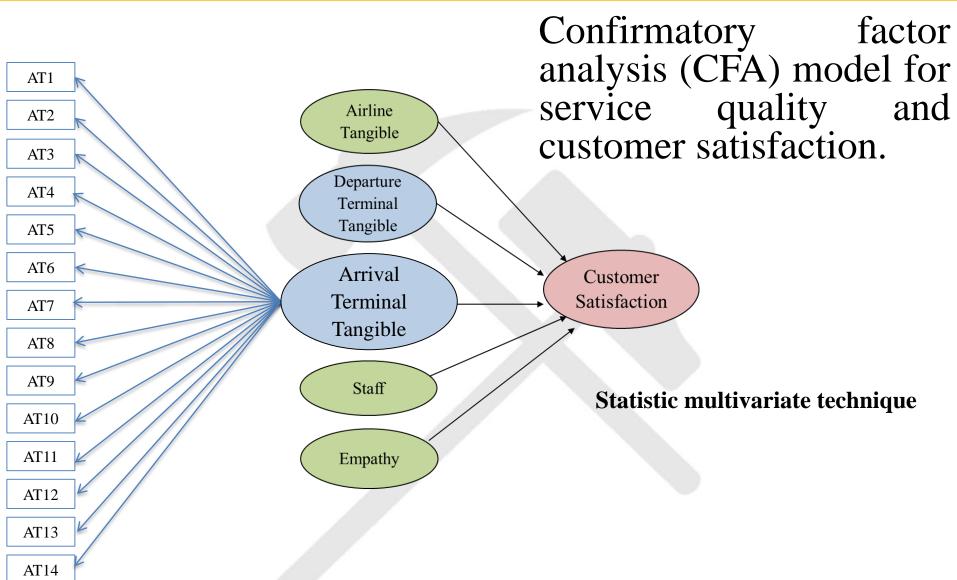
Items	Statements						
SAT1	My satisfaction with the airlines has increased						
SAT2	My impression of this airline has improved						
SAT3	I now have a more positive attitude towards the airline company						
SAT4	Availability of low price ticket offerings						
SAT5	Consistency of ticket prices with given service						
SAT6	Image of airline company						
SAT7	The paid fare is acceptable						

loyalty indicators

Items	Statements
RI1	I consider this airline company my first option
WOW1	I say positive things about this airline company to other people
WOW2	I recommend this airline company to someone who seeks my advice
WOW3	I encourage my relatives and friends to fly with this airline company

Measurement C=MP² Model CALIDAD = Modernización, Pertinencia y Participación





Measurement C=MP² Model CALIDAD = Modernización, Pertinencia y Participación



171	Out		-		Perunenc	a y Participac
			Comp	onent		
	1	2	3	4	5	6
AIR1					.553	
AIR2					.692	
AIR3					.469	
AIR4					.629	
AIR5					.560	14
AIR6					.623	
AIR7					.581	(3)
DT1		.707			J.	
DT2		.784				
DT3		.718		- 4		
DT4		.808				
DT5		.529	1			
DT6		.798	1			
DT7		.735				
DT8		.764				
DT9		.749		8		
DT10		.753				
DT11		.568				
DT12		.796				
DT13		.864				
DT14		.794				
AT1	.754					
AT2	.825					
AT3	.807					
AT4	.869					
AT5	.662					
AT6	.854					
AT7	.758					
AT8	.795					
AT9	.786					
AT10	.805					
AT11	.624					
AT12	.815			1 9		
AT13	.861					
AT14	792					

	Component							
	1	2	3	4	5	6		
PER1			.786					
PER2			.831					
PER3			.806					
PER4			.820					
PER5			.842					
PER6			.778					
PER7			.645					
PER8			.630					
EMP1								
EMP2						.816		
EMP3						.723		
EMP4						.496		
EMP5						.798		
EMP6								
EMP7								
SAT1				.758				
SAT2	8.50			.754				
SAT3				.780				
SAT4				.699				
SAT5				.782				
SAT6		100		.673				
SAT7				.756				
SAT8				.488				

- SPSS
- Method of principal component extraction with VARIMAX rotation.
- Six dimensions were identified.
- Five items with factor loading less than 0.5 were excluded from the scale. Hair et al., 2009





Statements	Cronbach's alpha	Variance explained (%)	
Factor 1: Arrival Terminal Tangible	0.963	17.01	
Factor 2. Departure Terminal Tangible	0.949	15.29	
Factor 3. Staff	0.945	12.43	
Factor 4. Satisfaction	0.935	10.03	
Factor 5. Airline Tangible	0.895	5.9	
Factor 6. Empathy	0.806	5.43	

The Kaiser-Meyer-Olkin (KMO) measurement was 0.939. It confirms the sampling adequacy. The sample size is considered to be suit for factor analysis because it is above 0.9. (Kaiser, 1974)

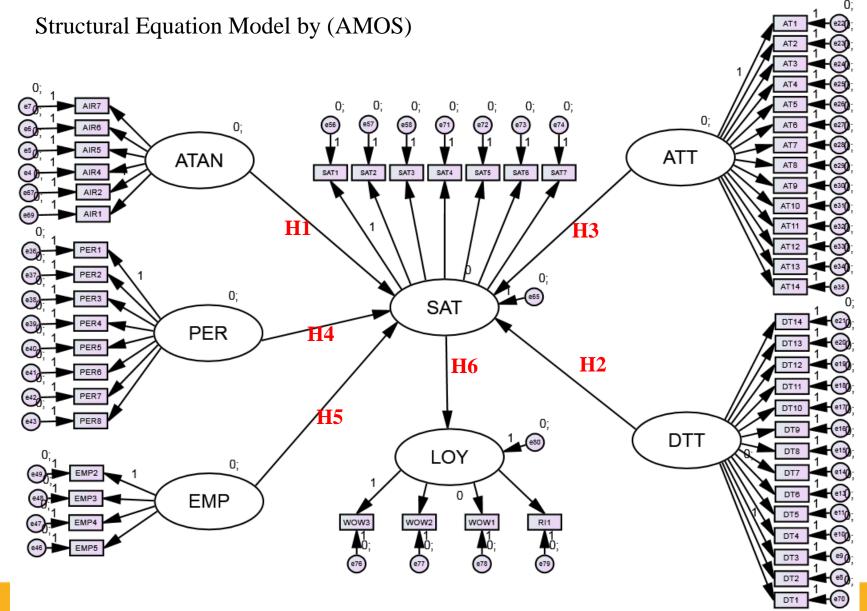
The Cronbach's alpha is used to assess internal consistency. Dimension ranging from 0.806 (Empathy) to 0.963 (Arrival Terminal). Values above 0.80 generally indicate a good level of reliability (Hair et al. 1998)

Structural Model









Structural Model





Descriptive statistics and correlation matrix

	Airline Tangible	Departure Terminal	Arrival Terminal	Staff	Empathy	Satisfaction	Loyalty
Airline Tangible	1						
Departure Terminal	0.485**	1					
Arrival Terminal	0.419**	0.262**	1				
Staff	0.680^{**}	0.373**	0.444**	1			
Empathy	0.361**	0.302**	0.321**	0.430**	1		
Satisfaction	0.554**	0.424**	0.452**	0.598**	0.470^{**}	1	
Loyalty	0.521**	0.297**	0.348**	0.539**	0.364**	0.792**	1
Descriptive statistics							
Mean	5.692	4.896	4.839	5.684	3.624	4.988	5.015
Standard deviation	1.067	1.304	1.430	1.140	1.603	1.485	1.588
** Correlation is signification	cant at 0.01 l	evel.					

Structural Model





Hypothesis	Endogenous variable		Exogenous variable	Standardized estimate	Estimate	SE	t	P	Result
H1	Satisfaction	\leftarrow	Airline Tangible	0.146	0.169	0.061	2.763	0.006	Supported
H2	Satisfaction	←	Departure Terminal	0.152	0.125	0.043	2.886	0.004	Supported
Н3	Satisfaction	\leftarrow	Arrival Terminal	0.161	0.123	0.039	3.109	0.002	Supported
H4	Satisfaction	\leftarrow	Staff	0.459	0.502	0.062	8.148	< 0.001	Supported
H5	Satisfaction	←	Empathy	0.255	0.198	0.045	4.438	< 0.001	Supported
Н6	Loyalty	\leftarrow	Satisfaction	0.833	0.93	0.058	15.933	< 0.001	Supported

χ2/df =2.204, CFI=0.904, TLI=0.895, RMSEA=0.062 Airline Tangible H1 Arrival Terminal Tangible **H2** Departure **H6** Customer **H3** Terminal Loyalty Satisfaction Tangible **H4** New instrument: Staff H5 **AIRTERQUAL Empathy** 29





We propose a new index applied in the air transportation market. It was called customer satisfaction index in the air transportation (CSI-AT). Based on American Customer Satisfaction Index (ACSI). (Fornell, Johnson and Anderson, 1996)

$$ACSI = \frac{E[\xi] - Min[\xi]}{Max[\xi] - Min[\xi]} *100 \ CSI_AT = \frac{\sum_{i=1}^{J} w_i Me_i - \sum_{i=1}^{J} w_i}{6\sum_{i=1}^{7} w_i} *100$$

Where ξ is the latent variable for customer satisfaction, and E[.], Min[.] and Max[.] denote the expected, the minimum and the maximum value of the variable respectively

$$Min[\xi] = \sum_{i=1}^{n} w_i Min[x_i] \qquad Max[\xi] = \sum_{i=1}^{n} w_i Max[x_i]$$





In ACSI there are three indicators for customer satisfaction, which range from 1 to 10.

$$ACSI = \frac{\sum_{i=1}^{3} w_{i} x_{i} - \sum_{i=1}^{3} w_{i}}{9\sum_{i=1}^{3} w_{i}} *100$$

$$9\sum_{i=1}^{7} w_{i} Me_{i} - \sum_{i=1}^{7} w_{i}$$

$$CSI _ AT = \frac{\sum_{i=1}^{7} w_{i} Me_{i} - \sum_{i=1}^{7} w_{i}}{6\sum_{i=1}^{7} w_{i}} *100$$

The CSI-AT score for air transportation industry is found 73.5 (for 0-100 scale)



This research will contribute identifying service quality dimensions related to airline and airport market in order to find overall passengers' satisfaction level. AIRTEQUAL Scale.

In this study, we proposed a customer satisfaction robust index for air transportation services (CSI-AT) and we estimated the index using the proposed model.

This research may help airlines and airports management to identify their performance deficiencies and defining the way of enhancing their service quality in order to better satisfy the customer and increase customer loyalty.





Thank you for your attention